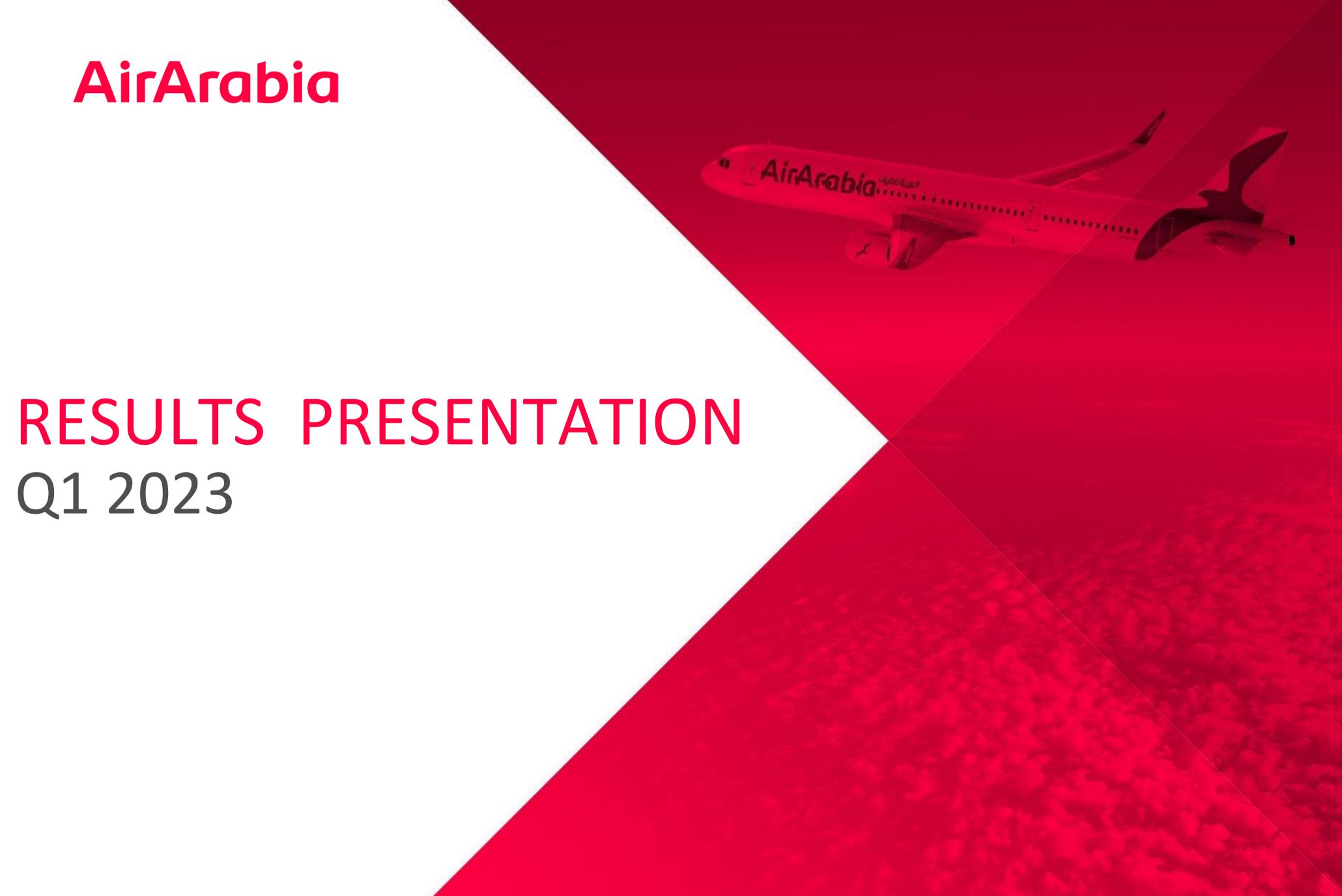
Classification: External



Q1 2023 IN FOCUS

STRATEGIC SUMMARY – Q1 2023

- The global aviation industry continues to experience a resurgence led primarily by a continued rebound in passenger demand.
- Equally, global economic uncertainty continued in Q1, along with geopolitical challenges that are impacting growth sentiment across main markets.
- Air Arabia's impressive Q1 performance reflects the group's ability to constantly deliver solid performance while navigating through economic challenges.
- Focus on growth continued in Q1 and Air Arabia added 9 new routes to its global network from its 7 hubs in the UAE, Morocco, Egypt, Armenia and Pakistan.
- Over 3.9 million passengers carried during the first quarter of 2023, an increase of 59%, reflecting a healthy uptake in demand for the Air Arabia value-driven services.
- Air Arabia strong performance in Q1 2023 reflects the carrier effective business model, rigid cost control measures and management team capabilities.



FINANCIAL REVIEW Q1 2023

KEY PERFORMANCE – Q1 2023

Q1 2023	Q1 2022	Change	%
2.5	1.76	0.74	42%
85%	79%	6%	8%
1,429	1,129	300	27%
301.4	280.8	20.6	7%
21%	25%	-4%	
341.7	291	50.7	17%
	2.5 85% 1,429 301.4 21%	2.5 1.76 85% 79% 1,429 1,129 301.4 280.8 21% 25%	2.5 1.76 0.74 85% 79% 6% 1,429 1,129 300 301.4 280.8 20.6 21% 25% -4%

* Pax (all hubs)	3,943,935	2,483,492	58.8%



BALANCE SHEET – Q1 2023

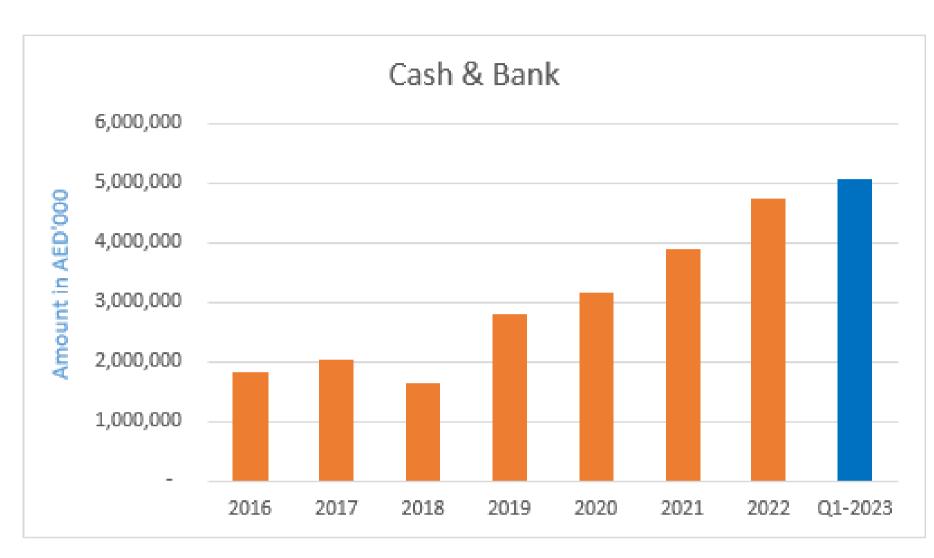
(AED Millions)	Q1 2023	YE 2022	Change	%
Assets				
Non Current Assets	8,593	8,805	-212	-2.4%
Current Assets	6,034	5,632	402.2	7.1%
Total Assets	14,627	14,437	190	1.3%
Liabilities & Equity				
Non Current Liabilities	3,559	3,735	-175.5	-5%
Current Liabilities	4,523	3,707	816.1	22%
Total Liabilities	8,082	7,441	640.6	8.6%
Capital & Reserves				
Equity	6,544	6,996	-450.6	-6.4%
Total Liabilities & Equities	14,627	14,437	190	1.3%



CASH GENERATION

Cash & Bank

Retained Earnings / (Accumulated Losses)





FLEET STATUS Q1 2023

CURRENT FLEET



Airbus A320ceo

59 Aircraft in service

Fleet Allocation / Current

42 Sharjah 08 Abu Dhabi

09 Morocco 02 Armenia

04 Egypt 03 Pakistan



Airbus A321ceo/A321neo LR

9 Aircraft in service

120 Airbus A320 family aircraft on

order with delivery starting in 2025.

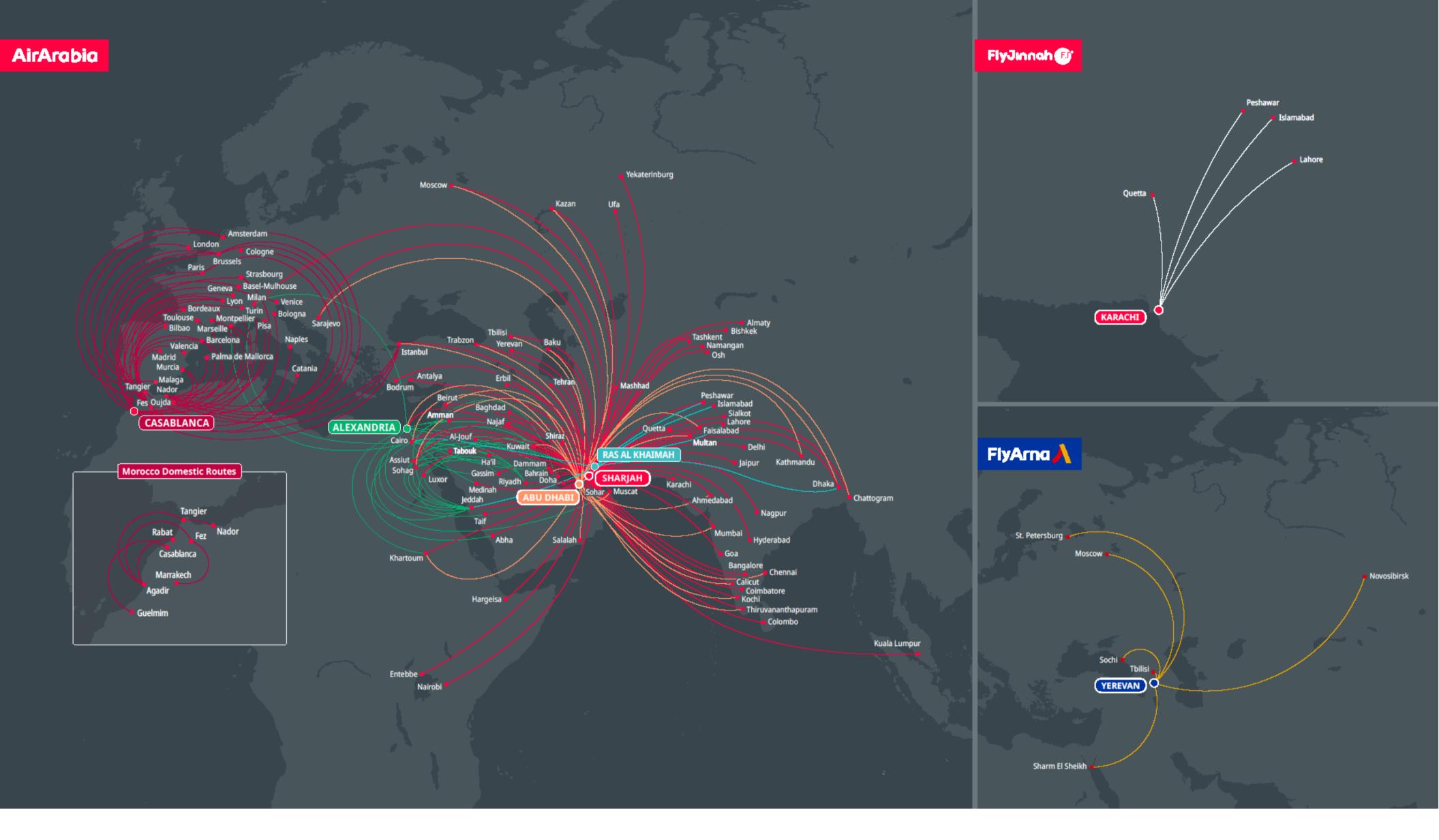


OUTLOOK

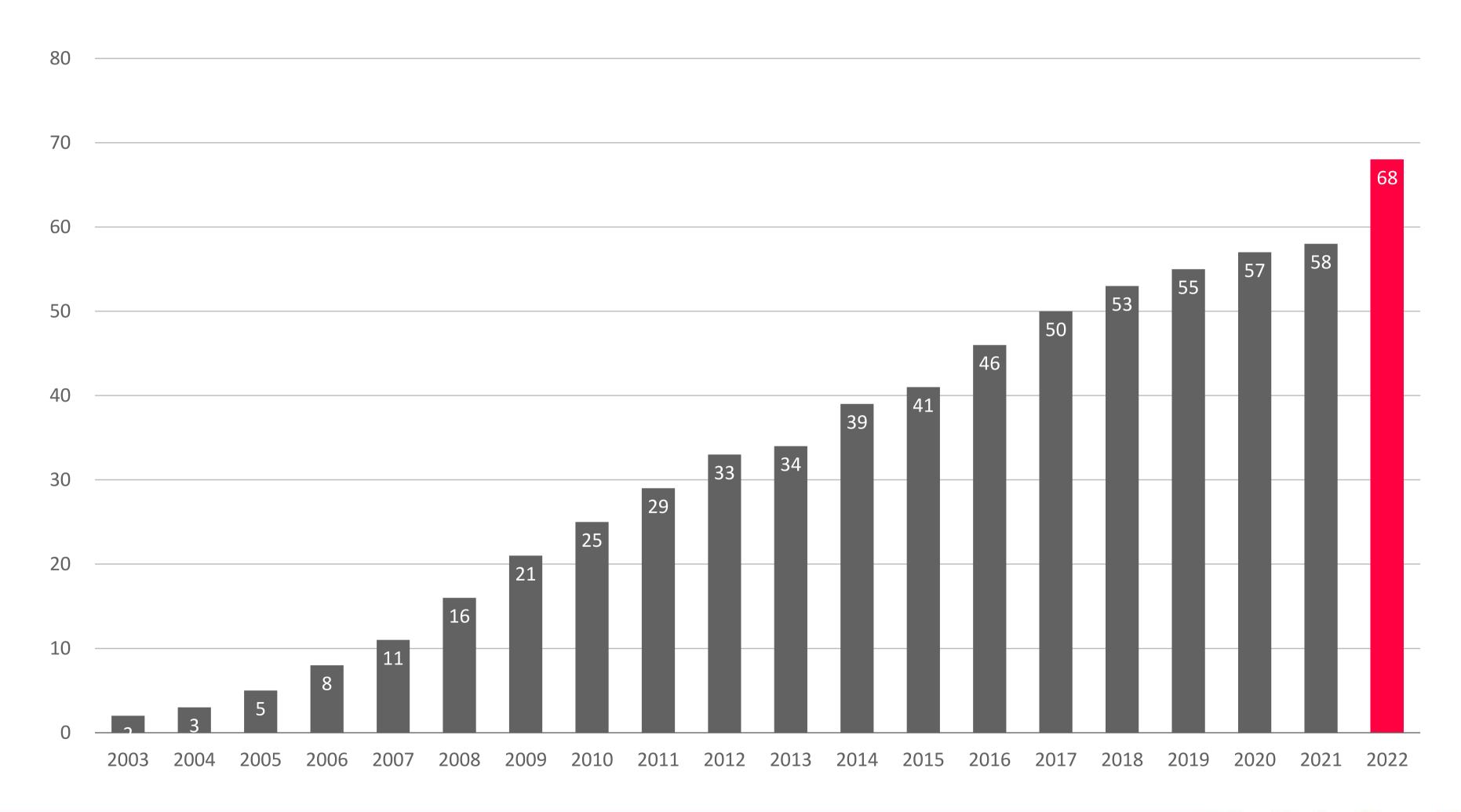
- Global economic and political uncertainty continues and we remain cautious in navigating growth through current economic scene.
- We remain committed to driving efficiency higher, costs lower, while serving more customers through out our seven operational hubs.
- Special focus on active fleet management (current and on-order) to ensure growth is well supported as well as the adoption of latest technologies to help streamline operational efficiency as we expand our fleet and reach.
- Investing in customer experience continues and our promise to deliver highest value-for-money to our customers every time.



APPENDIX

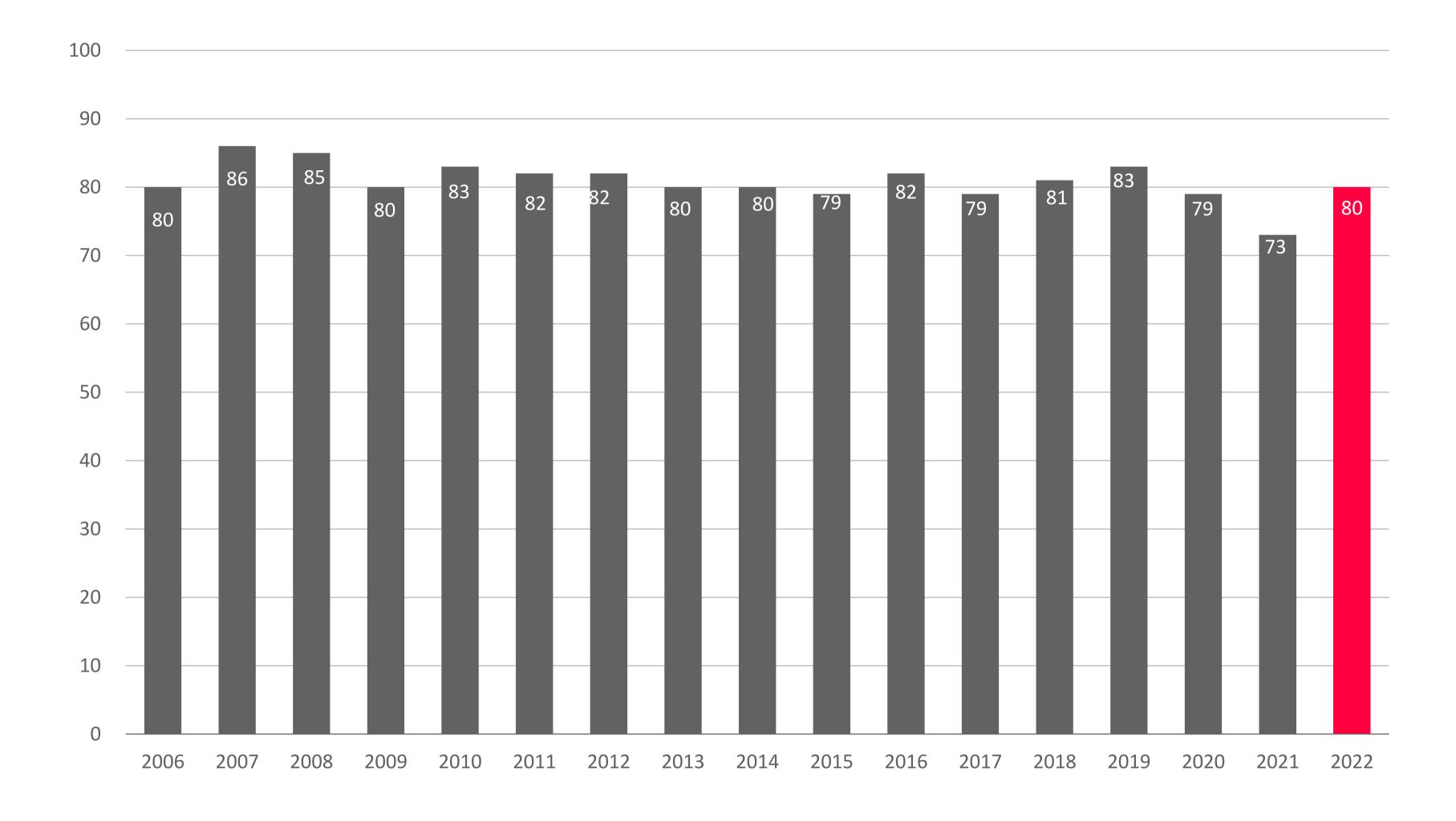


FLEET SIZE HISTORICAL YEARLY





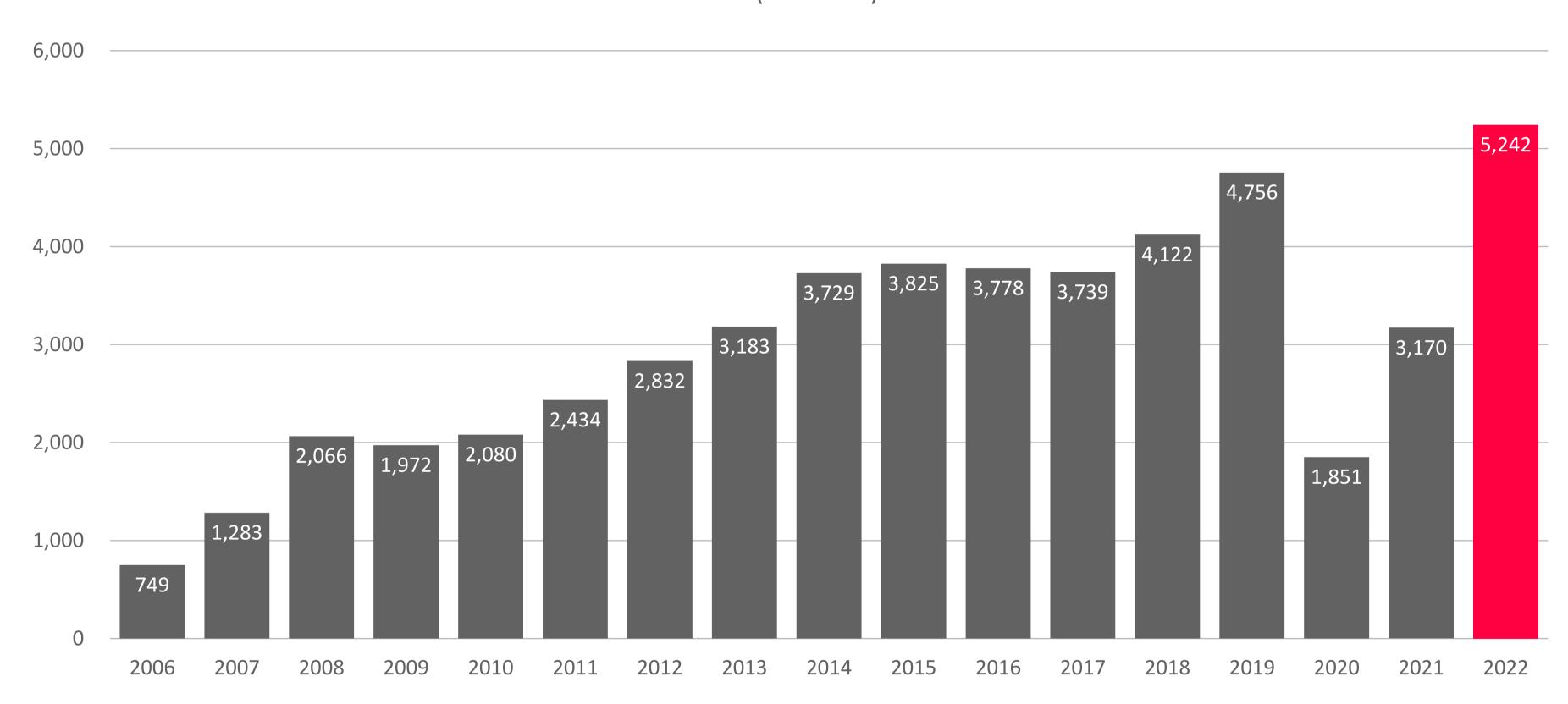
SEAT LOAD FACTOR HISTORICAL YEARLY





REVENUE HISTORICAL YEARLY

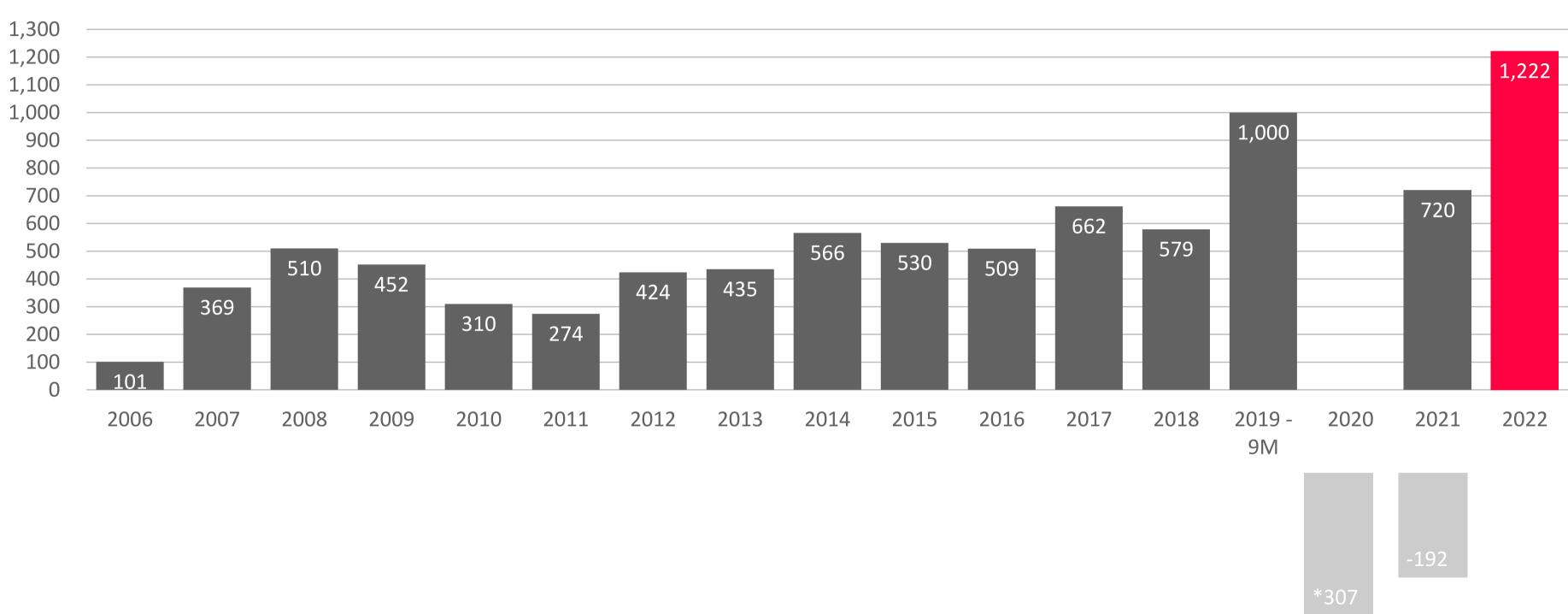






NET PROFIT HISTORICAL YEARLY







^{*2018} reported net profit absorbed AED307 million accumulated loss following the impairment decision taken in relation to the Group's full financial exposure to Abraaj Capital.

CORPORATE SOCIAL RESPONSIBILITY

Air Arabia's award winning corporate social responsibility program "Charity Cloud' provides sustainable education and healthcare initiatives in underprivileged communities across the world. Charity Cloud built and operates over 15 schools and clinics in 12 countries and treats over 30,000 patient yearly and provides education for over 1,000 student every year.

Charity Cloud Schools	Charity Cloud Clinics	
Sri Lanka	Sudan	
India	Yemen	
Nepal	Egypt	
Turkey	Sri Lanka	
Kenya	Bangladesh	
Egypt		
Morocco		





ESG matters are important consideration in how we do business, including our corporate governance systems that runs at every level in the organization, risk management and methodology to serve customers and support for local communities. Our main driver is the sustainability and efficiency embedded in the culture and management of the airline. Equally important, we believe that the core items that are critical of our ESG approach are practiced across the organization through efficient operations and environment friendly practices. For Air Arabia, this means we are leveraging our business and policy expertise, and presence to help drive an inclusive recovery, expand, and accelerate sustainability. Please review Air Arabia's ESG report for more information.



AIR ARABIA GROUP COMPANIES

































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